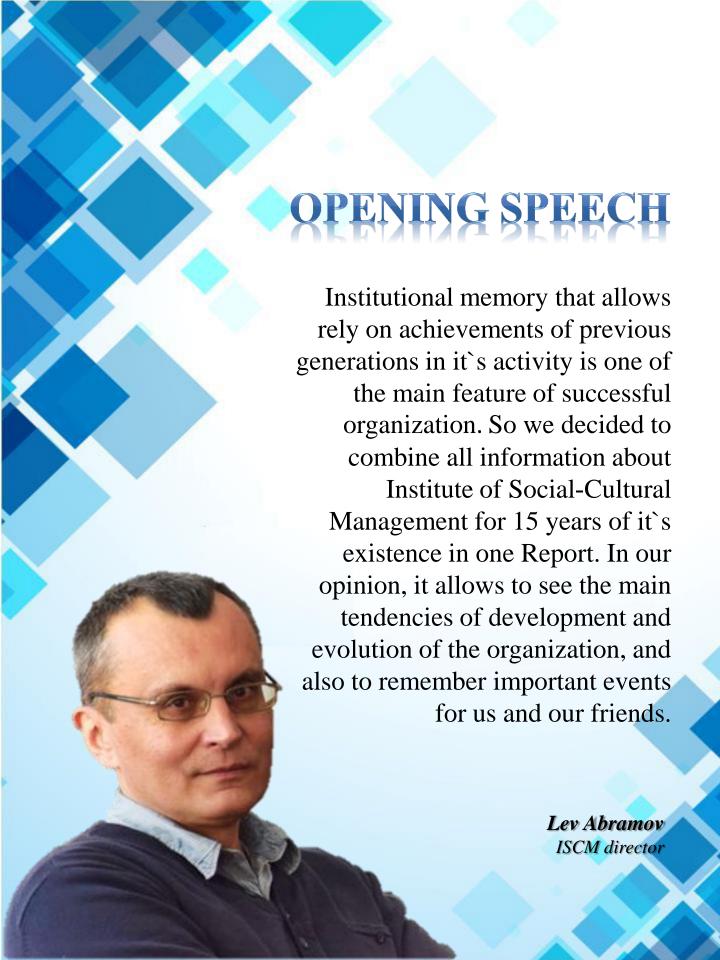




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STEP 1 IDEA

About Institute of social cultural management (ISCM)

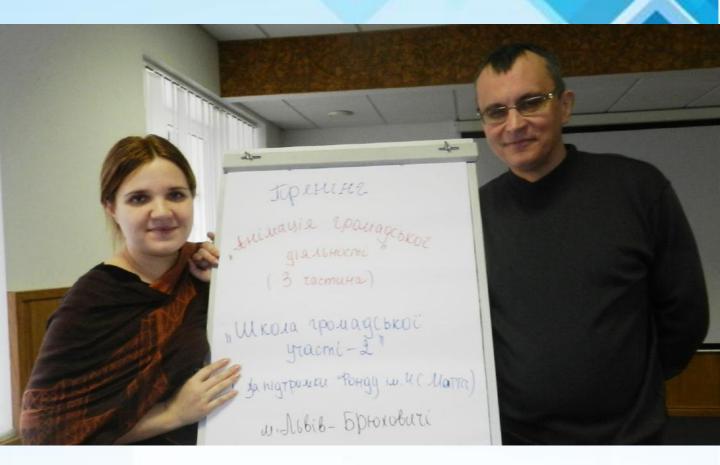
Institute of Socio-Cultural
Management is a non-political, nonprofit, non-religious, non-governmental
regional organization which was
established in 2000, and in 2001 was
incorporated.

The main thematic priorities of ISCM are the community development, transformation of cultural institutions into the centers of local activity, the development of democratic processes and the promotion of Euro-Atlantic integration of Ukraine.

ISCM mission is to promote democratic transformation of Ukrainian society by supporting community development, independent information space and integration processes at the local level.

The main activities of ISCM are educational, information, research.





Our guiding principle:

- ✓The main priority of ISCM is the development of community;
- ✓ for us development of communities it is development of people;
- ✓ the indicator of measurement of development of people is the level of a social capital;
- ✓ level of a social capital is a level of trust between people;
- ✓ we support the local initiatives through the Centers of local activity;
- ✓our technology is social animation;

✓ we teach social activists for becoming of social animation the part of life of community.

The main forms of ISCM work

- conducting educational events (seminars, workshops, conferences)
- ✓ development of teaching aids
- ✓ holding researches
- ✓ advocacy campaigns,
- ✓ informing the target audience (thematic Internet pages, newsletters, press conferences)
- ✓ administration of grant programs.

The staff of ISCM - a team of experienced professionals who specialize in solving social and cultural needs of the public. Each employee is devoted to business and is an important link in the general work of the organization. A wide range of experience and responsibility for the quality of a result provides a high level of research, seminars, training, development of teaching aids, online resources and administration of grant programs. The competence of each team member meets the requirements of modernity.

Current

staff



Oksana Gurianova scientific consultant (She has been working in ISCM since 2007)



Lev Abramov Director (He has been working in ISCM since 2001)



Tamara Azarova Council Secretary (She has been working in ISCM since

2001)



Lionila Kodrik accountant (She has been working in ISCM since 2001)



Anastasiya Shevchenko project Assistant (She has been working in ISCM since 2015)



Liliya Postolatiy Volunteer, translator (She has been working in ISCM since 2015p.)



Vladislav Vdovenko Volunteer (He has been working in

ISCM since 2016)



Naboka Oksana project Coordinator (She has been working in ISCM since 2010)

PEOPLE WHO WERE WORKING IN ISOM



Lydmila Stankevich
ISCM director (2001-2006),
Coordinator of the «Common way to future» project (2009-2011)



Mariya Kalashnik Volunteer (2003) Project coordinator (2009-2014)



Andriy Florenko Project assistant (2003-2008)



Vitaliy Shtefan Project asssistant (2003)



Iryna Batura Project coordinator (2003-2006)



Viktoriya Talashkevich «NGO-Inform» bulletin editor (2005)



Viktoriya Vdovenko Consultant (2009-2010)



Iryna Markova Consultant (2011-2012)



Oksana Zubchenko Project assistant (2014)

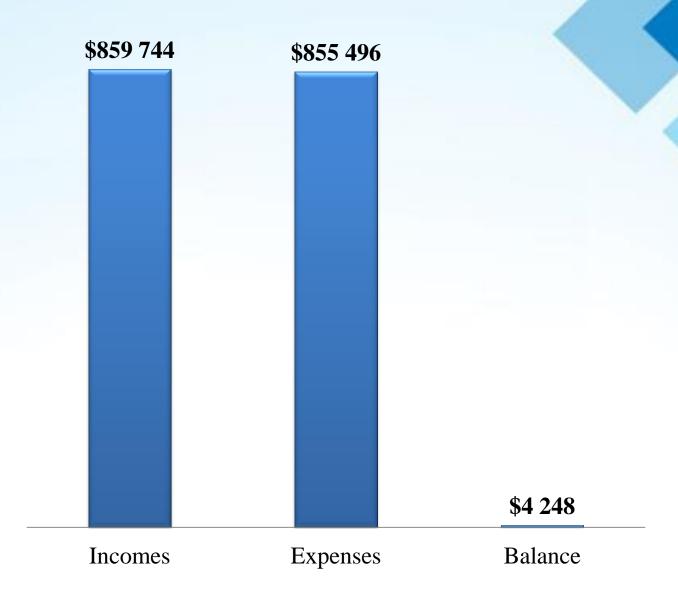
STEP 3 ACTIVITY INDICATORS

Quantitative indicators of ISCM

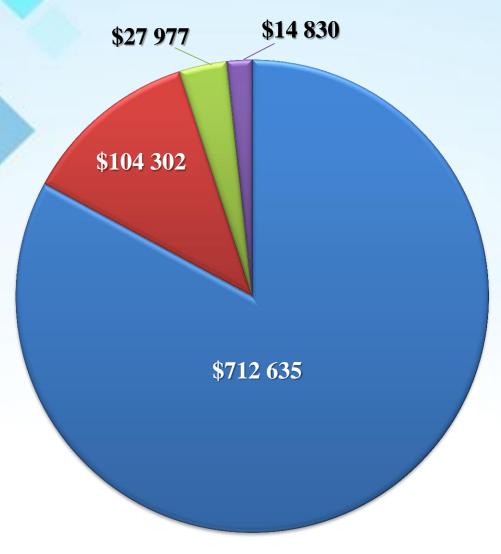
| | Manifestation by years | | | | | |
|---|------------------------|------|--|--|--|--|
| Indicator | 2001-2015 | 2016 | | | | |
| Work out and publication of textbooks | 9 | - | | | | |
| Work out and publication of informational bulletins | 41 | 1 | | | | |
| Work out and publication of other editions | 22 | 4 | | | | |
| Distribution of publications | 68050 | 1000 | | | | |
| Started projects | 23 | 2 | | | | |
| Finished projects | 23 | 1 | | | | |
| Conducted grant contests for NGOs | 5 | - | | | | |
| Supported NGO's projects | 14 | - | | | | |
| Conducted contests for journalists | 4 | - | | | | |
| The number of winners of competitions for public activists and journalists were awarded | 31 | - | | | | |
| Conducted events | 115 | 7 | | | | |
| Number of participants of the events | 2355 | 143 | | | | |
| Conducted researches | 8 | 1 | | | | |

STEP 4 FUNDS

Budget of ISCM in 2001-2016

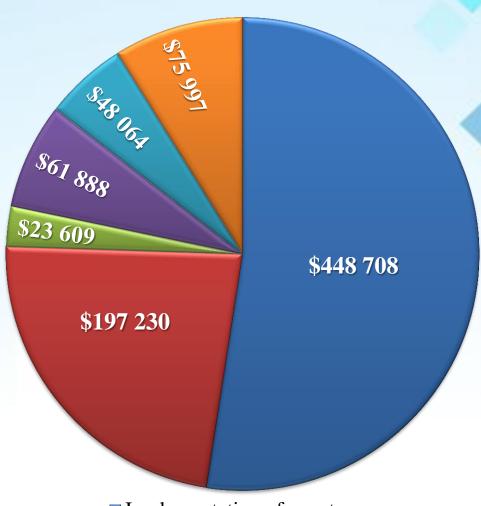


Sources of incomes of ISCM in 2001-2016



- Grants of international donor organizations
- Charitable donations of citizens and business
- Governmental organizations
- Passive income

Expenses of ISCM in 2001-2016



- Implementation of events
- Wages and fees to involved experts
- Replication of educational literature
- Other expenses
- Researches
- Supporting of NGO activity (grants)

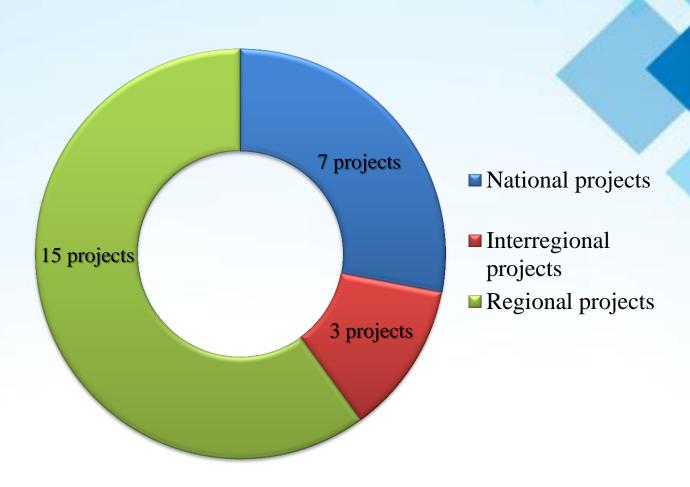
STEP 5 PROJECTS

25 SOCIAL PROFECTS

PROFECTS
That has been realizing or are realizing since 2003 to 2016.

| Studying of modern needs for development of communities • | | | | | | | | | | | | | | | |
|--|-----------|---------|-------|-------|----------------|---|---|---|-----|---|------|-----|---|----|------|
| | | - | | | | | | | - | | cpar | | | | • |
| All-Ukrainian competition «To pure sources» | | | | | | | | | | | | | | | |
| «National dialogue» • | | | | | | | | | | | | | | | |
| School of civic participation-2 • • | | | | | | | | | | | | | | | |
| «Challenge after Euromaidan-public sector in action», Kirovohrad region | | | | | | | | | | | | | | | |
| Interaction of institutes of civil society with executive authorities in the course of realization of state policy in the sphere of ecology. | | | | | | | | | | | | | | | |
| | | of | | - | | | - | | | | | | | | |
| 0 | | | | cho | | | _ | | - | | • | ٠ | | | |
| Support of development of the organ | nizations | 5 O I P | oubli | | nvity cultu | | | | | ٠ | • | | | | |
| Social adaptation of the | militar | v nar | cconv | | | | | | ons | | | | | | |
| Social adaptation of the | IIIIII (| | nmo | | | _ | | _ | • | | | | | | |
| Social diale | oguefor | | | | | | | · | ÷ | • | | | | | |
| Document. | _ | por | - | | | _ | | | _ | | | | | | |
| About NATO: | | | | | | | • | | | | | | | | |
| Resource pr | | | | | | | ٠ | | | | | | | | |
| The qualitative budget begins wi | th quali | tativ | e pr | ogra | ms | ٠ | ٠ | | | | | | | | |
| | Analyz | eofs | ocia | l pol | itic | ٠ | ٠ | | | | | | | | |
| Improvement of system of development | and ass | essm | ent o | f so | cial | ٠ | | | | | | | | | |
| | | | | ogra | | | | | | | | | | | |
| Politic is not only | | | | | ٠ | | | | | | | | | | |
| Analysis of elect | - | | _ | ms | • | | | | | | | | | | |
| Інтеграція місце | - | | ٠ | ٠ | | | | | | | | | | | |
| Мережа партне | ерства 2 | 004 | • | • | | | | | | | | | | | |
| Information support of process of the solut | | | ٠ | | | | | | | | | | | | |
| problems at the | | | | | | | | | | | | | | | |
| | Youth | ٠ | ٠ | | | | | | | | | | | | |
| Development of an independent inform | | • | | | | | | | | | | | | | |
| space of U | | | | | | | | | | | | | | | |
| Projects | 2001 | 8 | 호 | 8 | 8 | 6 | 8 | 8 | 3 | Ξ | 12 | 113 | 4 | 15 | 2016 |
| Years of realization | 2 2 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| | | | | | | | | | | | | | | | |

DISTRIBUTION OF PROJECTS ON A GEOGRAPHICAL BASIS



^{*} Interregional projects covered a few Ukrainian regions. Regional projects were realized in the Kirovohrad region

«Development of an independent informational space of Ukraine», 2003



Donor: «Eurasia» Foundation

Aim of the project: To promote the development of independent informational space in Ukraine

Task of the project: promotion of the development of independent informational space in Ukraine by the creation «Press-club» platform for journalists on the basis of working «Catalog of the press of the CIS and Baltic» Internet-project.

Results of the project:

During the implementation some creative products such as Bulletin «NGO-Inform» №1 (25), 2 (26), educational and methodical manual "Informational support of process of the solution of social problems at the local level", training "Information support of process of the solution of social problems at the local level" were created. They have been highly appreciated by clients.

The complex of the actions directed to training of trial group of journalists of a press club which has been intended

for an intensification of development of the mechanism of information support of the solution of social problems with use of modern information technologies and opportunities of the existing network infrastructures has been carried out. Work of the regional Agency of Social Information (ASI) for journalists of "Press club" of Kirovohrad which was an advisory and service element on the organization of information exchange with use of modern technologies has been organized.

Representatives of OGS which have been captured by the educational program began to use the differentiated sources of information influence on a social environment more widely.



The analysis of the obtained quantitative and high-quality information allows to conclude that the information channels used by ISCM for implementation of the mission is optimal because they supplement each other and allow reaching cumulative effect in informing the public on activities of public activists at the local level, and also

highlighting the "success stories" of activities of NGO for the solution of social problems at the local level in the bulletin is justified as the information which is requested by readers is provided.



«Yes! Youth», 2003 – 2004

Donor: «Human rights foundation»

Aim of the project:

To improve experience of the organizations of the Kirovohrad region in to the sphere of the organization and administration of clubs of intellectual development for youth with the purpose to interest them

Task of the project: To expand experience of the organizations of the Kirovohrad region in to the sphere of the organization and administration of clubs of intellectual development for youth with the purpose to interest them

Results of the project:

Professional qualification of 25 trainers, captains and heads of clubs of intellectual games of all region was improved. The round table which purpose



was an establishing of constructive dialogue between leaders of intellectual movement and authorities was carried out.

Holding intellectual games has helped to draw attention of representatives of the press to a problem of protection of the rights of youth for leisure

Appearance of articles and information messages about activity of KOLIR and ISCM in the local press.

50 manuals for leaders of intellectual movement of the Kirovohrad region were printed. The web-resource for leaders and participants of intellectual movement of the region was created.

Festival of the intellectual art was held for youth. «Brain ring», «What? Where? When?», «Daugavpils, «Own game» games were held.



Thanks to the events that were held within the project

the ratings of the Kirovohrad teams at All-Ukrainian competitions of League of the Ukrainian clubs were upgraded, and also raised influence of KOLIR on decision making processes in the sphere of youth policy in the area.

«Partnership network— 2004», 2004

Donor: The International Renaissance Foundation

Aim of the project: To increase awareness of local NGOs and society about initiatives of «Revival International Fund»

Tasks of the poject:

To distribute information about competitions and programs through the web site; To organize contacts with local media; To organize meetings of press clubs, to provide consultations; To place information on programs of «Revival International Fund» in the bulletin "NGO- Inform".

«Information support of process of the solution of social problems at the local level», 2004 year

Donor: ISAR "Ednannia"

Aim of the project:
Assistance to process of activization of citizens in the solution of social problems by increasing of level of

competence of local activists from the edition, distribution of bulletins "NGO-Inform" and holding a training "information support of process of the solution of social problems at the local level".



Tasks of the project:
Exploring a positive
experience of solution of the
social problems on the social
level; Publishing and
spreading of two editions of
the «NGO-Inform» Bulletin;
Holding of the "information
support of process of the
solution of social problems at
the local level" training for
16 social activists.

«Integration of local communities», 2004 – 2005

Donor: «Eurasia» Foundation Participations: Centre of supporting of public and cultural initiatives. Center of assistance to public innovations (Nikolayev city).

Aim of the project: Assistance of activation of local communities in the solution of social problems by enhancement of the information and methodical mechanisms directed to satisfaction of their needs and level of integration of local communities through the organization of a cluster of projects in Kirovohrad,

Dnipropetrovsk and Nikolaev regions.



Tasks of the project:

To hold 2-days training «Integration of local communities» for 20 participants.

To publish 800 copies of 6 editions of «NGO-Inform» and spread them through target audience with the help of the information-methodical network in Kirovohrad, Dnipropetrovsk and Nikolaev regions and other regions of Ukraine;

To hold to press-clubs for 10 journalists;

To hold 6 informational sessions for 120 local activists; To hold not less than 60 consultations for representatives of the regional media and NGOs;

To organize systematical holding of consultations for staff of organizations that are involved in realization of cluster of projects;

To develop two parts of 1100 «Social technologies»

manuals and spread them among social activists of Kirovohrad, Dnipropetrovsk and Nikolaev regions and other regions of Ukraine; To develop recommendations

To develop recommendations for Eurasia Foundation about organization of effective cooperation of NGOs in the frames of realization of cluster of projects.



«Analysis of election party programs», 2006

Donor: «Eurasia» Foundation Aim of the project: To implement the educational program and information campaign for journalists and public activists of the Kirovohradr egion. that will promote the conscious and realistic choice of citizens of the economic and political future through access to the objective and balanced information at the local level



Tasks of the project: To develop and to hold two wanalysis of election party

programs» 1-day trainings for journalists and leaders of NGOs (40 participants in several):

To organize production of the specialized edition of 1000 «NGO Inform» bulletins and spread them among the target audience of Kirovohrad region and other regions of Ukraine;

To hold press-conferention for 10 journalists; To hold 2 informational sessions for local activists (40 participants in several); To hold not less than 20 consultations for representatives of local media and NGOs;



To hold study game «Selection 2006» (in the «What? Where? When? format) for 50 activists of youth NGOs; To organize informational exchange on the topic of analyze of preelection programs on the website «Third sector, forth authority».

Partners:

- •Center of support of creative initiatives.
- •Kirovograd national league of intelligent development .
- Newspaper «New look»
- •Kirovograd press-club of reforms.

«Politic is not only politicians business», 2006

Donor: Ministry of Foreign Affairs of Ukraine.

Aim of the project: To improve awareness of the population of the Kirovohrad region on various aspects of Euro-Atlantic integration by realization of a complex of actions for professional groups which actually "form" public opinion (local activists and journalists).

Tasks of the project: To inform local communities in the sphere of the prospects of Euro-Atlantic integration;

To increase the level of competence of local public activists and journalists in the questions connected with Euro-Atlantic integration.

Partners:

Center of support of creative initiatives; Kirovograd pressclub of reforms; Kirovograd RSA.

«Improvement of system of development and assessment of social programs», 2007

Donor: Stephan's Batoriy Foundation

Geography: Kirovograd region *Aim of the project:* Assistance of democratic transformation of the Ukrainian society



Task of the project:
Activization of activity of
NGO in the questions
connected with the analysis
and development of social
programs at the local level by
implementation of the



educational, information program and a competitions of grants for journalists and activists of NGO of the Kirovohrad region.

Results of the project: Quality of social politic was increased on local level; The quantity and quality of materials on results of analyze of social politic in regional media and on the «Third sector, forth authority» web-site has increased; Activization of NGO in the course of the analysis of own and state social programs; Local communities were informed about successful experience of the analysis of social policy.

«Analyze of social politic», 2007-2008

Donor: Eurasia Foundation Geography: Kirovograd region. Aim of the project: Assistance of democratic transformation of the Ukrainian society

Task of the project:
Activization of activity of agents of social life in the



sphere of analyze and development of social programs on the local level. *Results of the project:* Information impact on target audience has amplified (in particular the integrating centers and activists from the remote settlements).

The methodical base of the information and methodical network has become stronger.

Local communities gained knowledge and information about successful social technologies for integration of local communities and about methods of effective management of non-profit organizations; Members of local community have received specialists in development of the program of development of local initiatives on the basis of new technologies; Integration functions of information and advisory stations in local communities have improved and have developed.

It has been created more

15 steps for 15 years, 2001-2016 18

favorable environment for development of the nonprofitable organizations in local communities;

Image of OMN among central authorities was increased. Exchange of experience on integration of local communities has taken place.



«The qualitative budget begins with qualitative programs», 2007-2008

Donor: Committee of voters of Ukraine

Geography: Kirovograd region.

Aim of the project: Assistance to process of transparency and accountability of municipal authorities in the Kirovograd region

Task of the project: Implementation of the educational and information campaigns directed to increasing a capability OGS to influence process of adoption of district programs.

Results of the project: The amount of materials of OGS devoted to control of activity of the authorities has increased; Forty experts in the analysis of state programs have been prepared in two

regions. As a result state programs became more adapted to requirements and interests of vulnerable groups of the population, in particular, of people with functional restrictions and youth. The public gained positive experience of ensuring process of transparency and accountability of municipal authorities; Successful mechanisms of ensuring process of transparency and accountability of municipal authorities are postponed from regional for district level.

«About NATO: for pupils and their parents», 2008

Donor: Ministry of Foreign Affairs of Ukraine Geography: Kirovograd



Aim of the project: Increasing level of awareness of residents of the Kirovograd region concerning Euro-Atlantic integration

Task of the project: Holding information sessions and debate for school students and their parents.

Results of the projects: Efforts of NGO, media and the

authorities in overcoming stereotypes of "Cold War" concerning NATO became more active. Information sessions "Euro-Atlantic Way of Ukraine" for school students of Ukraine have been organized and held.

«Support of social initiatives», 2009

Donor: Stephan's Batoriy Foundation

Geography: Kirovograd region *Aim of the project:* To promote activization of public initiatives in the Kirovohrad region

Task of the project: To carry out tender of microgrants and an educational campaign, directed to increasing image of the local environment, for NGO and initiative groups.

Results of the project: Active citizens have had an opportunity to create positive image of the organizations and to attract new supporters realizing the initiatives. The number of positive social experience of citizens has increased. The quantitative result is present. 40 activists have improved the skills on a theme of information support of activity (trainings); 500 activists have obtained information on creation of image of the organization in the local environment (textbook).

Results of the project: Active citizens have had an opportunity to create positive image of the organizations and to attract new supporters realizing the initiatives. The number of positive social experience of citizens has increased. The quantitative result is present. 40 activists have improved the skills on a theme of information support of activity (trainings); 500 activists have obtained information on creation of image of the organization in the local environment (textbook).

«Social dialogue for development of a region», 2009-2010

Geography: Kirovograd region.

Donor: East Europe Foundation

Aim of the project: To promote improvement of social policy due to activization of independent public control over activity of officials of the RSA, in questions connected with implementation of local target programs



Task of the project:
Development and deployment of the mechanism providing transparency of process of their realization in the

Kirovohrad region.

Results of the project: The education methodical guidance "Local target programs and mechanisms for ensuring transparency in the course of their implementation" was developed. Level of attention of society to process of accomplishment of target programs increased. The feedback mechanism between contractors and clients of target programs was created.

Profile NGO joined the analysis of target programs. Quality of social policy and life of citizens increased. It is snugged positive social stereotypes when citizens can influence social policy.

Management of RSA has more responsible attitude to implementation of target programs

«Social adaptation of the military personnel through training», 2010

Donor: NATO

Geography: Kirovograd region.

Aim of the project: To promote social adaptation of the military personnel.

Task of the project: Carrying out training courses for

officers who retire in Ukraine.

Results of the project:

20 servicemen among officers who retired or prepare for transfer to the reserve from the

Armed Forces of Ukraine gained knowledge and skills in the sphere of business management on the basis of agricultural enterprises that allowed to gain the diploma of the state sample that will increase chances of their future employment in the regional labor market.



«Support of development of the organizations of public activity on the basis of cultural institutions», 2011-2012

Donor: The International Renaissance Foundation *Aim of the project:* to recover cultural institutions, suffering because of crisis, to give support to activity of communities and creative groups of villages, settlements and small cities by *Task of the project:*

Transformation of recreation centers and libraries into local cells of public activity in favor of a community.

Results of the project:
Together with partners within

the project a series of trainings on animation, a fundraising and advokation were carried out. The edition and distribution of stories of success of those organizations which could realize socially important projects thanks to the gained knowledge became an important element of the project. The competition from the "Revival" International Foundation "Transformation of cultural institutions in the centers of local activity and involvement of creative performance groups to charity" was an important part in this movement. About 60 projects which have been directed to creation of the Centers of local activity have been supported within the competition.



«Challenge after Euromaidan-public sector in action», Kirovohrad region, 2014

Donor: Education for democracy Foundation (Poland), Tovarystvo Leva (Lviv).

Aim of the project: to analyze and rethink value of public initiatives in the process of changes in our country *Task of the project:* To help

the local organizations and initiative groups to work more effectively in their spheres, and also to hold a number of the events directed to an intensification of contacts and communication between representatives of civil society from different regions.

Results of the project:

In June 2014 round table «Challenge after Euromaidanpublic sector in action» was held. It was visited by public figures, representatives of initiative, formal or informal groups of the Kirovohrad region, television, journalists. Such questions as old and new challenges of the organizations of civil society of the Kirovohrad region after the Maidan, what situation in the region, priority of the purposes and tasks for the organizations of civil society, vision of change of system were considered during a round table.

In July, 2014 activists and just not indifferent citizens gathered for a regional session of development of civil society of Ukraine planning, for discussion of challenges and further prospects of our state after an Euromaidan.

«National dialogue», 2015

Donor: International center of perspective researches.

Aim of the project: The project which unites a number of the



initiatives directed to advance of the idea of unity, reconciliation and reintegration Task of the project: carrying out dialogues as opposed to the armed opposition.

Results of the project: National dialogue was performed between regional elite and leaders of opinions of rather further development of Ukraine as complete and sovereign state. On June 30, 2015 in the city of Kirovohrad, within the project the regional round table "National dialogue took place: overcoming the past, enduring the present, building the future" had happened.

On the event results of sociological poll in which 4413 respondents from all Ukraine participated were provided. Survey was conducted from December 25, 2014 to January 19, 2015 in 11 regions of Ukraine.



NATIONAL PROJECTS

«School of civic participation» 2012-2017 years



It is a school of training of public sector of the small cities and villages where people who live in the territory of a community, persons interested in gaining of knowledges, skills concerning development of local community are selected on a competitive basis . Project is realized with financial support of Charles Stewart Mott Foundation.

Some steps which have been taken:

«School of civic participation-1»

Duration of the project - 1 January 2012 - 31 December 2013 «School of civic participation-2»

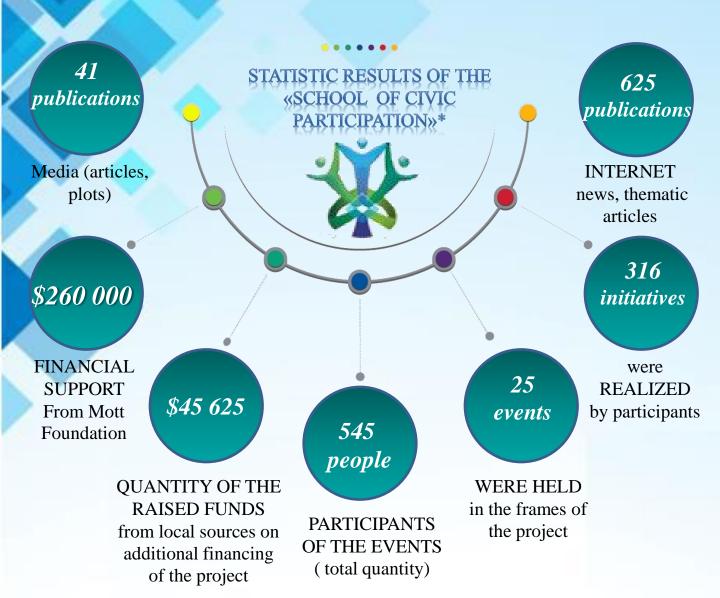
Duration of the project - 1 January 2014 - 31 December 2015



The first year of **«School of civic participation-3»** project is realizing at the moment, it has begun in 2016. Seven trainings had been held for the participants of the project. Several trainings and third National Conference «Social animation for development of community and culture» are going to be held in the near future. The project should be ended till 31 December 2017.



School of civic participation is a project that connects country!



- ✓ 12 author's editions of ISCM were edited, 7000 pieces of 7 of them were spread.
- ✓ "The social animator in development of society" photo contest was held in Facebook in the "Centers of Local Activity of Ukraine" group;
- ✓ Two summarizing National Conferences «Social animation for development of community and culture» were carried out in the frames of the project;
- ✓ Foreign trainers of public sector were involved for holding trainings.

^{*} The statistics is specified as for December 31, 2016, on the basis of the received activity indicators within the first and second Schools, and also results of action of the first year of "School of civic participation-3".

National project «Common way to future» 2009-2011 years

«Common way to future» project was relized by ISCM with the support of UNITER, Pact. Inc., USAID with a partners:

- Center of humanistic technologies «AHALAR» (Chernigiv city);
- Center of Civic and Cultural Initiatives Support "Tamarisk" (Dnipropetrovsk city);
- Recourse Centre Princesbenefactors Ostrozki Foundation (Rivne city);

Date of realization of the project:

11/01/2009 - 10/31/2011

Aim of the project «Common way to future» consisted in strengthening of organizational opportunities of public organizations at the level of local communities by creation of opportunities for development of the centers of local activity based on the existing recreation centers.

The executed tasks which have been provided by the project:

• Activity of recreation centers and their opportunity to adaptation to real requirements of local communities, including through introduction of

- experience of the centers of local activity was studied.
- Recommendations of Ministry of culture and tourism of Ukraine in the sphere of adaptation of regulatory framework which concerns an activity of recreation centers to modern requirement of local communities were developed.
- Public dialogue on activity of recreation centers has been intensified also territorial communities which have positive experiment on this question has been involved.
- Values were spread and the essence of activities of the Centers of local activity in regions was explained.







Statistic of the project:

- The research "Activities of Houses for a Requirements Satisfaction of Territorial Communities" was conducted and the report on its results was published (p. 38);
- 6 communicative meetings were held;
- 5 press-conferences on the theme of the project were held;
- 5 round tables were held;
- the Reforming of Cultural Institutions conference has been held;
- 10 Bulletins «NGO-Inform» were published;
- «Center of local activity» book was developed and published;
- 353 people have become the participants of the events;
- 518 publications was a number of material in the Internet.



25| 15 steps for 15 years, 2001-2016

National project

«Support of development of places of social activity on the basis of cultural institutions process» 2011-2012 years.

The project was realized by Institute of Socio-Cultural management with assistance of the Anti-recessionary humanitarian program of The International Renaissance Foundation.

Dates of the realizing of the project: 1 April 2011- 31 March 2012

The aim of the project

was transformation of cultural institutions into centers of local activity which will perform not only cultural and art functions but also will create conditions for implementation of initiatives of citizens in various spheres of public life and will turn into an important resource of functioning and development of local communities. Assistance to overcoming crisis condition of cultural institutions of the small cities and villages by increasing of competence of cultural workers, members of NGOs, initiative groups was provided within the project.

Main indicators of implementation of the project:

- 2 Grants for Recourse Centre Princesbenefactors Ostrozki Foundation (Rivne) for holding of 5 trainings in fundraising and for Institute of global development of society (Kyiv) for holding trainings in advocacy for public activists who were going to use technology of social animation and develop own community on the basis of the center of local activity in their activity were given.
- 23 animators of the territorial communities which were trained on a "Animation of public work" training were trained. The training was provided by Institute of sociocultural management

- 14 representatives from Ukrainian societies studied on the social animation trainings
- «Histories of success of NGO activity in sociocultural sphere» web-resource was created (www.lac.org.ua)
- 1000 pieces of «Histories of success of NGO activity in sociocultural sphere» book was published and spread
- 1000 pieces of 2 editions of «NGO-Inform» were published
- 119 distant consultations in a technique of the organization of activities of animators (in Skype, on the website, in the NGO-Inform Bulletin) were carried out for project participants
- Second National Conference on the theme of «Reforming of culture institutions» was performed
- Several number of participants of all events was 116 people

High-quality changes thanks to implementation of the project:

- The synergetic effect on advance and introduction of the concept of the centers of local activity has been reached.
- Level of adaptation of culture institutions in the conditions of crysis was increased.
- Level of professionalism of local activists in such spheres as advocacy, fundraising and animation was increased.
- Ouantity of materials on the theme of the project was increased in information space.

National project

«Interaction of institutes of civil society with executive authorities in the course of realization of state policy in the sphere of ecology» **2013** year

National research was held in the frames of the project

«Interaction of institutes of civil society with executive authorities in the course of realization of state policy in the sphere of ecology»

Object of the research: institutes of civil society which work in the ecological direction

Subject of the research:

Interaction of institutes of civil society which work in the ecological direction with executive authorities in the course of realization of state policy in the sphere of ecology/

Aim of the research: To study ways and forms of cooperation in the questions that are connected with realization of state ecological policy between executive authorities and institutes of civil society which work in the ecological direction.

Task of the research: To develop recommendations on the basis of collected information about the ways of increasing of effectiveness of this process.

Dates: November – December, 2013

Report on the results of the research was published. (p. 38).



27 | 15 steps for 15 years, 2001-2016

ALL-UKRAINIAN COMPETITION "To pure sources" 2015



By ISCM with assistance of the Ministry of ecology and natural resources, it was carried out the annual All-Ukrainian competition "To Pure Sources" which lasted from October 28 to November 30, 2015.

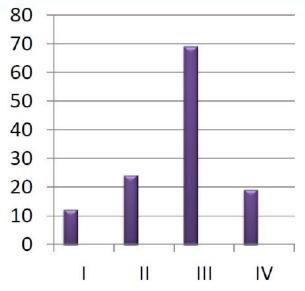
Promoting of the best achievements of enterprises citizens, the domestic organizations in the sphere of ecological initiatives, improvement of indicators of a condition of sources, reservoirs and the rivers of Ukraine, rational use of water resources, careful attitude to water objects, their protection and reproduction, greening of attraction production and of "green investments" was the purpose of action.

This year citizens of all age, not indifferent to environmental issues, public organizations, public institutions, educational institutions became the participants competition.

In total in a contest committee 124 works among which 13 winners were defined given. All participants were gain memorable diplomas and awards from the organizing committee of competition. The awards ceremony took place in April, 2016 within the International ecological forum "Environment for Ukraine" in which many guests, representatives of authorities, public organizations, mass media were invited.

Winners of the competition "to pure sources" in 2015 were defined in the following nominations:

- Representatives of local public administration, institutes of civil society (12 works):
- II. Groups of land and water users(24 works);
- **III.** Ecological societies and circles of general education, highest, professional educational institutions and out-of-school establishments (69 works);
- **IV.** Separate groups of citizens, citizens (individual participants)(19 works).
- V. Three winners were defined in each nomination.



Number of the works approved to an award (in each nomination)

STEP 6 ORT OF THE DO

Activity of ISCM is being supported now or had been supported by: Eurasia Foundation, Human rights Foundation, ISAR, Ednannia", The International Renaissance Foundation, Committee of voters of Ukraine, Ministry of international question of Ukraine, Ministry of culture of Ukraine, Stephan's Batoriy Foundation, East Europe Foundation, UNITER, USAID, Pact. Inc., NATO, Ch. S. Mott Foundation, Ministry of ecology and natural sources of Ukraine, charitable donations of citizens and business.





























Support of donors of ISCM projects



NATIONAL COOPERATION

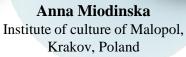


Kayo Zboril **European Community** Organizing Network, Slovakia

Olena Hotkevych NGO «CAL», Warsaw, Poland









Holding the «Development and directing of animation films and cartoons» training for children

Causeni, Moldova (June, 2014)

STEP 8 EVENTS

122 events have been held by ISCM for 15, **2498 people** had become participants.

Types and number of events

Conferences 5

Festival 1

Round tables 38

Press-conferences 23

Seminars 4

Trainings 51



STEP 9 EDITIONS

Each page of editions absorbed a long experience of activities in public sector. Scientific practices of ISCM are shown in the developed and published scientific and methodical benefits, researches, newsletters and other editions.



| Editions of ISCM | | | | | | | | |
|----------------------------------|--------------|---------------------------|----------------------|--|--|--|--|--|
| 9 educational methodical manuals | 3 researches | 42 «NGO-Inform» Bulletins | 23 Other editions | | | | | |

The bulletin of "NGO -Inform" - the ISCM edition which can be interesting to public activists, employees of cultural institutions, officials of executive authorities, local government, journalists and all who are interested in public life of modern Ukraine.

2001 piκ − NGO-Inform №5(10)
2002 piκ − NGO-Inform №1(12)
2003 piκ − NGO-Inform №1-2(46-47)
2004 piκ − NGO-Inform №1-12(13-24)
2004 piκ − NGO-Inform №1-5(25-29)
2005 piκ − NGO-Inform №1-5(30-34)
2006 piκ − NGO-Inform №1(35)
2016 piκ − NGO-Inform №1 (52)
2016 piκ − NGO-Inform №1 (52)



EDUCATIONAL-METHODICAL MANUALS

It's 9 scientific - methodical benefits which are based on a basis of studying of scientific sources, observation, the analysis and practical experience of work were developed and widespread in 15 years of activities of ISCM. The edition is lit results of a research of problems, methods and technologies of their decision, the recommendation about work in society are approved. The edition will be useful in carrying out researches, conferences, writing projects, scientific works, implementation of public initiatives and other types of activity.



Abramov L.K., Azarova T.V. – Information support of process of the solution of social problems at the local level, 2003

This edition contains such sections as the decision of social problems at the local level;

information space and information exchange; a role of information exchange in the solution of social problems; information potential of the third sector; Media and civil society; traditional forms of interrelation of NGO and media, etc. The textbook contains a large number of exercises and tasks for self-checking.



Abramov L.K., Azarova T.V. – Management of non-profit organization, Par 1t, 2003

The first part of this education methodical manual is devoted

to theoretical bases of management and public organizations as to objects of management. Traditionally the edition contains many exercises and tasks for selfimprovement.



Abramov L.K., Azarova T.V.. - organization, Part 2, 2003

This edition is completely devoted to consideration of main types of planning. Special attention is paid to such important direction as

project management. On examples authors consider the main stages of process: assessment of viability of the ideas, planning of actions, monitoring and assessment, preparation of the report. The book contains exercises for independent work.



Abramov L.K., Azarova T.V. – Social technologies. Part1, 2004

Development of public sector in Ukraine enters a new stage qualitatively when overall performance of each public

organization is of particular importance. It is possible to reach such efficiency only using social technologies. In this benefit authors explain what is social technologies and how they are used.



Abramov L.K., Azarova T.V. – Social technologies. Part 2, 2005

Activities of public organizations which act as the catalyst of activity of local communities have

special value recently. This edition is addressed to representatives of such organizations. Authors consider lives of society in different aspects; describe methods and forms of interaction in society; offer new training methods and development of society in it. The cluster of projects which is absolutely new form of cooperation for Ukraine is considered rather in detail.



Abramov L.K., Azarova T.V - Technology of assessment of social programs and projects, 2007

The edition consists of such sections as theoretical bases of assessment of social programs and projects; the main of etapyotsenochny activity; applications.



Abramov L.K., Azarova T.V Resource providing of public initiatives, 2008 The edition consists of such sections as resources in activities of public organizations;

human resources - a decisive factor of activities of NGO; concept "fundraising", sources of financing of public initiatives; corporate sponsorship and a technique of attraction of financial resources at entrepreneurs; social order

as form of attraction of budgetary funds; grant as method of receipt of donor support; applications.



Abramov L.K., Azarova T.V Information component of activity of NGO, 2009

To facilitate a way of public organizations into information space and to

make their activity more clear for society, the Institute of sociocultural management developed this education manual. The manual consists of such sections as a role of information factor in activity of public organization; information, information space, information exchange; information flows and communicative barriers; information resources of NGO, their characteristic; information exchange with the help of oral communication; written information; informing as influence on the public and authorities.



Abramov L.K., Azarova T., Target programs and mechanisms to ensure transparency in the process of implementation. - Kirovograd: ISCM, 2010. - 100 p.

The book gives an overview of theoretical and practical aspects of program- target method of management at the regional level. Particular emphasis is placed on methods to ensure transparency in the implementation of targeted programs and community involvement in this process. Publication will be useful to target programs that do the adviser and their clients.

OTHER EDITIONS OF ISCN



Ukraine - NATO: an alphabet of relations, 2006 The edition of this bulletin is performed by Institute of sociocultural management within the "Policy — is not only Politicians business"

project supported by the Ministry of Foreign Affairs of Ukraine. The thoughts stated in the edition belong to authors and can not coincide with an official position of ISCM and donors of the project. In the bulletin the materials provided by the Ministry of Foreign Affairs of Ukraine are used.



Abramov L.K., Azarova T.V. Center of local activity on the basis of the House of Culture: methodology and technology of the local community development. - Kirovograd: ISCM, 2010 – 116 p.

Publication on the basis of foreign and domestic experience in solving social problems at local level highlights the theoretical and practical aspects of approximation of local culture to modern needs of local communities by introducing the concept of center of local activity.



Materials of National Conferencion «Reforming of cultural institutions» in the frames of ISCM «Common way to future» project, 2010 Materials of a conference will be useful to public activists,

heads and employees of cultural institutions, and also all who are not indifferent to reforming of cultural institutions, the solution of social problems and improvement of life of territorial communities.



History of NGO activity in sociocultural sphere. Kirivihrad: ISCM, 2011. - 96 c. The edition, thanks to illumination of practical experience of creation and activity of the Centers of local

activity, including, the one on the basis of cultural institutions will become the irreplaceable adviser for public activists who aim their efforts at the development of territorial communities.



Materials of Second National Conference "Reforming of cultural institutions", 2012

The second National conference "Reforming of Cultural Institutions" within the "Support of Development of the Organizations

of Public Activity on the basis of Cultural Institutions" project. In the edition consideration of such subjects as the European tendencies in the legislation in the sphere of culture; Cultural institutions and development of charity; Technology of an advokation of interests of citizens in the course of transformation of cultural institutions in cells of public activity, etc. is presented



Abramov L.K., Azarova T.V. Centers of local activity for community development, 2012.

The edition created on the basis of positive experience in the world and in Ukraine, describes solutions of problems

territorial communities. It will acquaint you with technology of animation of public work, a social capital as the indicator of development of society and activities of the centers of local activity as public institute of development of society.



Materials of National Conference "Social animation for the development of culture and community" within the project "School of Civic Participation" was held on

14-15 October 2013, LvivBryukhovychi, Lviv region. Materials of the conference will be useful for community activists, leaders and staff of cultural institutions, and all indifferent to reformation of cultural institutions, solution of social problems and improving the lives of local communities.



"School of Civic **Participation** for Development of Society", 2015

The edition of Institute of social cultural management within the

School of Civic Participation project, with financial support of Mott Foundation, based on the theory of development of communities and practical experience of participants of the project. The book will be useful for everybody who is interested in development of cultural institutions, local communities and is ready to real transformations.





Material of Second National conference "Social Animation for Cultural **Development and Communities**

Conference was held from November 29 to December 1,

2015 in Bryukhovichi, Lvov area. Materials of conference will be useful for public activists, heads and employees of cultural institutions, and also for all, who are not indifferent to reforming of cultural institutions, the solution of social problems and improvement of life of territorial communities



All-Ukrainian competition «To pure sources», Catalogue of competetive works 2015

The collection had included the best works of the annual

All-Ukrainian competition "To Pure Sources" 2015 directed to improvement of a condition of sources, reservoirs and rivers of Ukraine, rational use of water resources, education of careful attitude of citizens to water objects, their protection and reproduction by attraction of a general population to practical nature protection work, development of public nature protection initiatives.

Annual Reports of ISCM

Activity reports in which work during some period is described. Wide audience are informed about all reports.

STEP 10 RESEARCHES

ISCM has made 9 researches for 15 years. Results of them were shown in such editions:



2009 Reporting on target programs.

In the edition forms and character of the reporting of performers of regional target programs before the public on the basis of expert poll, focus groups and the analysis of documents are revealed. Also recommendations about improvement of feedback between performers and clients of regional target programs are developed.



2010 Activity of recreation centers for satisfaction of requirements of territorial communities.

The edition contains results of the complex research "Activities of Recreation Canters for Satisfaction of Requirements of Territorial Communities". ISCM has made it within the "General Way to the Future" project in January-February, 2010 in the territory of the Kirovohrad, Chernihiv, Rivne, Nikolaev and Dnipropetrovsk regions of Ukraine.



2013 Interaction of institutes of civil society with executive authorities in the course of realization of state policy in the sphere of ecology.

The research is devoted to identification of optimum ways of interaction of institutes of civil society and executive authorities in realization of the state environmental policy. It was carried out by expert poll by a questioning method in territories of the Kirovohrad, Kiev, Lviv, Dnipropetrovsk and Donetsk regions.

STEP 11 CONTRIBUTION TO DEVELOP **OF A COMMUNITY**

We change people, people change communities



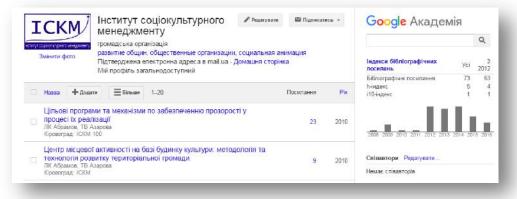
Tens of the centers of local activity based on recreation centers and libraries in the different areas of Ukraine on methodology of Institute of sociocultural management were created. Public activists seized management bases in the sociocultural sphere, features of writing of projects, technologies of social animation and skills of communication thanks to participation in the ISCM educational projects. As the result, the Ukrainian communities received qualified specialists who show productive activities at the local level. In 2014 the participant of School of civic participation-1" - Leonid Zhovtilo has won the third competition "The Best

Practicians of Local Government" in the "The Best Practicians of Areas" nomination nomination with his "Creation of the centers of local activity for development of society on the basis of houses and libraries" work. In 2014 a competition has been held under the auspices of the Ministry of the region of Ukraine which was also based on methodology of the Council of Europe as well as the previous competitions for the first time.





Publications of ISCM are in demand among workers of the scientific sphere. They use materials of editions in writing of scientific works: articles, researches, methodical collections, etc. According to Google Scholar * the index of bibliographic links to ISCM is 73 references. The index is a key indicator, it is widely used around the world for job evaluation in the scientific sphere, it reflects the number of links to the edition.



*Google Scholar - It is a free search "system in texts of scientific publications of all formats and disciplines.



316 initiatives in communities of Ukraine were realized

by Participants of "School of Civic Participation". Having gained knowledge, skills of work in society, participants actively provide trainings, round tables, tenders, shares, social games, thematic holidays and other actions for increase in level of unity, awareness and unity of society.

At the beginning of 2016 within the School of Civic Participation-3 "The training for trainers" has been provided (TOT). 19 graduates of educational programs of ISCM became participants of the event. On a training participants have received thorough theoretical and practical knowledge, valuable advices on trainer's work. Monitoring of effectiveness of a training has shown that graduates of TOT have already provided more than 20 trainings. Participants interact among themselves after the training, they invite each other as the co-trainer, the expert in a certain subject. "The training for trainers" has attracted great interest of public activists of Ukraine who are interested about holding one more such training and want to become its participants.







PRINTED **MEDIA** 332 articles

TV 54 plots

INTERNET 976 **publications** **RADIO 27** plots

Print media

Articles about activities of ISCM are printed in newspapers and magazines which information impact covers all Ukraine: "A mirror of week", "Civil society", "the Voice of Ukraine", "Messenger Blagotvoritelnosti", "Dialogue", "The new choice", "The newspaper for women", "NGO Inform", "Social investments", and also in many regional and local editions.

TV

Plots aired on "TAK-TB" (The Nikolaev TV company), "KTM" (The Alexandria broadcasting company, the Kirovohrad Region), "Kirovohrad" (The Kirovohrad regional state broadcasting company), "Incentive" (The Kirovohrad TV company) and "KIT" (Kirovohrad the Internet television) TV channels.

Radio

Broadcasting of programs with participation of ISCM was performed on such radio stations as "Our radio" (Ukraine), radio "Scythia — the Center" (KSTRC, the city of Kropivnitsky), "ABradio" (city of Kropivnitsky).

Internet

Articles were published on such web-pages: www.prostir.ua, www.gurt.org.ua, www.lacenter.org.ua, www.lac.org.ua, www. tusovka.kr.ua and others.





Volodimir Oros NGO Center of youth «KINDNESS» of Dobropillya Donetsk region.

My acquaintance with ISCM has happened at a conference where I listened to all information from experts with pleasure. To become I was lucky the participant of "School of civic participation" in a year. Thanks to School I received management bases in the sphere of culture, and also I had an idea of creation of the center of local activity. And here in several years my dream was realized thanks to support and knowledge, received on trainings from ISCM. Undoubtedly, it is one of the significant organizations in Ukraine which played an important role in my public life. Happy birthday, I wish you new fulfillments and graduates!



Lydmila Afanasieva Organization of physically disabled people «Charm Vasylkivka village Dnipropetrovsk region

I am very glad that was trained at "School of civic participation-1". I have gained a lot of useful knowledge, have learned about experience of others as it is very important to know what occurs in public life across all Ukraine. I have got acquainted with pleasant people who work for the benefit of society. You have interesting and useful projects. After each training, coming back home, there is great desire to work. I wish that work of ISCM was always lightened in news. You always know what we need and that for us will be useful!



Tolstik Nikolay Public organization "School of Life", Nova Cherneshchina, Sakhnovshchinsky area, Kharkov region

I want to express sincere gratitude to the team of the ISCM for organizing actions for public activists. Trainings, practical sessions, involvement of the Ukrainian and international trainers opened new opportunities for me and helped for successful work directed on the interests of society. Participation in this project is an increase of my professional skill as public activist. Personally for me "The school of civic participation - 2" was a unique platform which became a work reference point for development of society. I am proud of that was lucky enough to be the participant of this school.



Vitaliy Morgun «Tamarisk» Center, Dnipro city

ISCM is the organization with which it is very easy and pleasant to cooperate. The organization sees strong and internal potential in people. They patiently develop skills of participants on their events. Coming to your organization I feel safe as at home. I am thankful to you for my progress!







Natalya Vinnichenko
Public organization «Council of
Young Scientists», Sumy

The School Civic of Participation project, personally for me, became the beginning of new activity in my life. This project gave a strong impetus dynamics and personal and professional development. Many ideas which were possible to embody thanks to training on "School of civic participation - 2" turned in the head on the way back from an every training. Except strong professional support, this project is also possibility of new and interesting acquaintances, exchange of experience, the organization of cooperation and discussion. It is worth noticing professionalism of organizers of school, each meeting left behind only positive memoirs and high level of the acquired knowledge.



Leonid Zjovtilo

NGODevelopment of initiatives
of society foundation»

Mala Wyska ton

Kirvograd region

The first steps which showed the result I made thanks to a cooperation with ISCM. The constructive teaching part, practical skills which the staff of Institute gives helped me today to create those ideas and practices which we do in our society and which yield positive result.







Egor Nesterov Charitable organization "Gorky Fund of Development of Society", Gorky, Dnepropetrovsk area

I associate "School of civic participation - 2" with the word "development", participation in the project positively affected my outlook, I started thinking more objectively and seeing more opportunities for realization of the ideas. I received many useful tools, methods of features of development of society. New knowledge and acquaintances is that the School presented to me. Now I have many contacts across Ukraine, and also, abroad. I got positive experience and I consider that in this project it will be involved more and more people.



Tatyana Shokolova ORBIKC president Oleksandriya town, Kirovohrad region.

ISCM is a team which always encourages and supports aspiration of people to selfimprovement. Your activity is aimed at the development of people who introduce the ideas. Your own progress is measured by progress of those people whom you taught. Exactly thanks to your team, the serious army of public activists has received baggage of useful knowledge which brings the maximum benefit to society and promote self-organization of the population, continuous interaction and support, and the enthusiasm, readiness for active actions for development of civil society in the regions is the main things! We congratulate you and we wish that human gratitude always remained the highest assessment of your efforts!



Volodymyr Dmytrenko Public organization "Center of development of the child and family "Rodis", Horishni Plavni town, Poltava region.

I gained new knowledge in social animation in society, fundraising, developments of society and adjustment of the social capital, and also personal development thanks to "School of civic participation-2". It gave me the chance to work for development of Komsomolsk more effectively. New acquaintances with colleagues from all over Ukraine also were useful. Gratitude for ISCM for opportunity to take part in this projects should also be expressed, I wish success to participants of following School-3 as well.



Centers of local activity

www.cal.org.pl/



The European Community Organizing Network

www.econnet.eu/



Kirovograd Internet TV

www.youtube.com/channel/UChd66iXXJkrgPNi oABzpijA

www.facebook.com/kitonlinety/timeline



Recourse Centre Princes-benefactors Ostrozki **Foundation**

www.fundraising.org.ua/



Center of Civic and Cultural Initiatives Support "Tamarisk"

www.tamarisk.org.ua/



Community Initiative Development Fund

www.fundofdevelop.org.ua

Відкриття семінару-наради. С.Негода, заступник голови облдержадміністрації, Ю.Компанісць, начальник управління культури Кіровоградської облдержадміністрації, Л.Кононенко, Т. Прокошева (Міністерство культури і мистецтв України) 16 травня 2001 р.







2003 year







2004 year







2005 year













2007 year







2008 year



2009 year





2010 year













2012 year













2013 year















2015 year



2016 year





To be continued...

INFORMATION



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E-mail:

adm.iscm@gmail.com

Web-resources of ISCM:

"Centers of local activity of Ukraine" www.lacenter.org.ua "Success stories of NGOs activity in

socio-cultural sphere" www.lac.org.ua





Social networks:

Facebook

www.facebook.com/pages/Інститут-соціокультурного-менеджменту

Centers of local activity of Ukraine: www.facebook.com/groups/adm.iscm

Instagram: ISCM (NGO.ISCM)

Skype: ngo iscm

Youtube

https://www.youtube.com/channel/UCYO1shqdEf69uBtUNeszpqg





